Cavell Centres for PCN in-community care

- A large scale programme of **new and refurbished buildings**, owned, managed and maintained by the system;
- Additional capacity for primary and community healthcare to deliver out-of-hospital services at the PCN level;
- Repeatability, ergo expedient internal approval and construction;
- Flexibility of use because of system-ownership and management;
- Adaptability, supporting system transformation and evolution over time;
- Supports staff recruitment and retention through improved working conditions and environment;
- Transition from dated, constrained estate to modern, fit-for-purpose healthcare facilities;
- Supports the policy ambitions of the Long Term Plan;
- Enables partnership working with Local Authorities, charities and private organisations.

‘Generic space’, e.g. entrance spaces and self-testing rooms – maintained by **owner**.

Bookable space – maintained by **owner, but charged to user**.

‘Base space’, maintained by **tenant**.
PC Estates Future Direction: Links to workforce

“Most fundamentally, integrating care and improving the scale and consistency of primary care requires a transformation in out-of-hospital care and the estate used to deliver that care.”

Sir Robert Naylor
The Naylor Review, 2016

Modern, **fit-for-purpose** healthcare estate

Makes **GP partnerships** more attractive

Create an **attractive environment** to work

Unlocks liability of the estate from GPs

Supports **retention** and **recruitment**

Allows **diversification** under one roof

50% of existing PC estate deemed not fit-for-purpose, and 35+ years old

Provides **estate capacity** for additional staff that doesn’t currently exist

Allows alternative **models of employment** to be explored